## H \& M Hennes \& Mauritz AB

## Nine-month report

Nine months 2018


Morris \& Co x H\&M

## Comments by Karl-Johan Persson, CEO

"The rapid changes in the fashion industry are continuing and the H\&M group is in an exciting transitional period. Our transformation work has contributed to a gradual improvement in sales development with increased market share in most markets during the third quarter, particularly in Germany, Sweden, Eastern Europe, Russia and China.

In the US, France, Italy and Belgium, however, store sales were negatively impacted by the problems that arose when we introduced new logistics systems in these markets. Intensive work to correct the problems - which have now largely been resolved - resulted in extraordinary costs of around SEK 400 million in the quarter. The new logistics systems are an essential part of our work to make our supply chain faster, more flexible and more efficient, and to continue the integration of stores and online.

The group's online sales increased by more than 30 percent in the third quarter. Today H\&M online is in 47 markets and we are continuing at full speed to roll out online globally to all our existing store markets as well as to other markets.

The most important aspect of our improvement work is to develop the assortment in line with customers' increased expectations and to offer the best combination of fashion, quality and price in a sustainable way. On top of that, we are also working to enhance the customer experience. We are getting a positive response from customers to the changes that we are making both online and in stores - including in those H\&M stores, where we are trying out various adjustments to our assortment, product display and shop fittings. We are therefore now scaling up this to more stores and markets. Our improvement work is benefiting from our investments in advanced data analytics and Al in areas such as quantification, allocation, pricing and trend forecasting.

We are continuing to optimise the store portfolio in order to accommodate customers' changed shopping patterns in the ongoing shift online. In the year to date this has meant a lower net addition of new stores within the group. We are also seeing that the shift provides opportunities to achieve even better lease terms for both new and existing stores.

As always, we have a long-term perspective. Our improvement work is continuing and although many challenges remain, there are more and more indications that we are on the right track. We are therefore positive towards the future and the opportunities that exist for the H\&M group."


H\&M

## Sales



Sales including VAT increased by 9 percent to SEK $64,800 \mathrm{~m}(59,383)$ in the third quarter. Sales including VAT in the nine-month period increased by 3 percent to SEK 178,817 m (173,290). In local currencies the H\&M group's sales including VAT increased by 4 percent in the third quarter and by 1 percent in the nine-month period.


H\&M

Sales excluding VAT increased by 9 percent to $\operatorname{SEK} 55,821 \mathrm{~m}(51,229)$ in the third quarter and by 3 percent to SEK $153,986 \mathrm{~m}(149,597)$ in the nine-month period.
The group's total online sales in SEK increased by 32 percent compared to the third quarter last year and total sales for the new brands (New Business) increased by 20 percent.
Sales development in the US, France, Italy and Belgium was negatively affected during the quarter by the problems that emerged during the implementation of new logistics systems in the spring. Sales in these markets decreased by 8 percent overall, while overall sales for the other 66 markets increased by 8 percent in local currencies during the quarter.

Sales in top ten markets, third quarter

|  | Q3-2018 | Q3-2017 | Change in \% |  | 31 Aug - 18 | Q3-2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} \text { SEK m } \\ \text { incl VAT } \end{array}$ | SEK m incl VAT | SEK | Local currency | Number of stores | Net stores |
| Germany | 9,851 | 8,748 | 13 | 6 | 458 | -3 |
| USA | 6,869 | 7,198 | -5 | -10 | 559 | 13 |
| UK | 4,330 | 3,726 | 16 | 9 | 294 | 3 |
| France | 3,749 | 3,752 | 0 | -7 | 240 | -1 |
| China | 3,225 | 2,660 | 21 | 13 | 522 | 8 |
| Sweden | 2,821 | 2,619 | 8 | 8 | 168 | 1 |
| Spain | 2,490 | 2,265 | 10 | 3 | 173 | -1 |
| Italy | 2,319 | 2,301 | 1 | -6 | 175 | -1 |
| Netherlands | 2,038 | 1,873 | 9 | 3 | 143 | -2 |
| Russia | 2,015 | 1,671 | 21 | 24 | 137 | 1 |
| Others* | 25,093 | 22,570 | 11 | 7 | 1,972 | 22 |
| Total | 64,800 | 59,383 | 9 | 4 | 4,841 | 40 |
| * Of which franchises | 1,570 | 1,323 | 19 | 12 | 247 | 6 |

The difference between the sales increase in SEK and in local currencies is due to how the Swedish krona has developed against the overall basket of currencies in the group compared with the same period last year.

## Gross profit and gross margin

The H\&M group's gross profit and gross margin are a result of many different factors, internal as well as external, and are mostly affected by the decisions that the H\&M group takes in line with its strategy to always have the best customer offering in each individual market - based on the combination of fashion, quality, price and sustainability.

Gross profit SEKm



ARKET

Gross profit amounted to SEK $28,091 \mathrm{~m}(26,350)$ in the third quarter, corresponding to a gross margin of 50.3 percent (51.4). For the nine-month period, gross profit amounted to SEK 80,295 m (80,161), corresponding to a gross margin of 52.1 percent (53.6).
Markdowns in relation to sales increased by 0.7 percentage points in the third quarter of 2018 compared with the corresponding quarter in 2017.
The change in gross margin is also explained by increased costs that arose in connection with the implementation of new logistics systems.
Overall, the market situation as regards external factors such as purchasing currencies and raw materials was slightly positive during the purchasing period for the third quarter compared with the corresponding purchasing period in the previous year.
For purchases made for the fourth quarter 2018, the market situation as regards external factors is considered to be slightly positive overall - mostly due to the fact that the US dollar has weakened against the group's basket of currencies - compared with the corresponding purchasing period the previous year.

## Selling and administrative expenses



In the third quarter of 2018, selling and administrative expenses increased by 13 percent in SEK and by 8 percent in local currencies compared with the corresponding period the extraordinary costs in connection with the implementation of new logistics systems.

H\&M Home


For the nine-month period, selling and administrative expenses increased by 7 percent in SEK and by 6 percent in local currencies compared with the corresponding period last year.

## Profit after financial items

SEK m


Profit after financial items amounted to SEK 4,012 m (5,016) in the third quarter. Profit after financial items in the nine-month period amounted to SEK $11,287 \mathrm{~m}(15,936)$.
Profit in the third quarter was affected, among other things, by the problems that emerged in connection with the implementation of new logistics systems, which led to lost revenue and extraordinary costs. These extraordinary costs are estimated to amount to approximately SEK 400 m in the third quarter.


Stock-in-trade amounted to SEK 38,719 m (33,583), an increase of 15 percent in SEK compared with the same point in time last year. In local currencies the increase was 12 percent.
The inventory level is still high, but the quality and balance is better than at the same point

\& Other Stories last year. One sign that the group's improvement work is starting to bear fruit is that stock turnover on new products is gradually increasing. The overall inventory situation is entirely manageable, and the company therefore assess that markdowns in relation to sales will not increase in the fourth quarter compared to the same period last year.
The stock-in-trade amounted to 18.9 percent (16.6) of sales excluding VAT, rolling twelve months and 32.7 percent (33.5) of total assets.

## Expansion

The global integration of physical stores and online is increasing. Work is continuing at full speed to roll out online globally to all existing store markets as well as to other markets. Mexico will become a new online market in 2018/2019, along with Egypt (via franchise).

H\&M was very positively received at the opening of its first store in Kiev, Ukraine in August. Uruguay will become a new H\&M market in autumn 2018 and in 2019 the first H\&M stores are planned to open in Belarus and Bosnia-Herzegovina, along with Tunisia (via franchise).

H\&M Home launched its first standalone concept store at Biblioteksgatan in Stockholm in August. Its second store opened in Munich in September, and an additional six H\&M Home stores are planned to be launched in Europe later in 2018.

COS is to open online in China and on Tmall in autumn 2018.
Afound was successfully launched online and in stores in Sweden. The first store opened in Stockholm in June, followed by Malmö (June) and Skärholmen (August). A fourth store opened in Kristianstad in September.

The optimisation of the store portfolio continues as regards the number of stores, store space, rebuilds and relocations in order to continually ensure that the store portfolio is the right fit and has the best terms in each market. For full-year 2018 the H\&M group plans to open approximately 380 stores and close 140, resulting in a net addition of around 240 new stores for the year. Many of the openings are planned for the end of the financial year. As always, some new openings may fall at the start of the next financial year. Most of the H\&M store openings will be in emerging markets, while most of the closures will take place in established markets.

|  | No. of markets 31 Aug - 2018 |  | $\begin{gathered} \text { Expansion } \\ 2018 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Brand | Store | Online | New markets |
| H\&M | 70 | 47 | Store: Uruguay, Ukraine* <br> Online: India*, Kuwait (franchise)*, United Arab <br> Emirates (franchise)*, Saudi Arabia (franchise)* |
| cos | 40 | 20 | Store: Thailand (franchise)*, Lebanon (franchise)*, Saudi Arabia (franchise)*, Russia Online: China |
| Monki | 16 | 19 | Store: Kuwait (franchise)*, Saudi Arabia (franchise)* |
| Weekday | 9 | 18 | Store: Finland** |
| \& Other Stories | 17 | 15 | Store: Austria**, Kuwait (franchise)* |
| Cheap Monday | 1 | 18 |  |
| ARKET | 6 | 18 | Store: Netherlands*, Sweden* |
| Afound | 1 | 1 | Store: Sweden* Online: Sweden* |
| H\&M HOME | 48 | 40 | Store: Ukraine*, Morocco (franchise) ${ }^{\star}$, Chile, Iceland Online: Kuwait (franchise)*, United Arab Emirates (franchise)*, Saudi Arabia (franchise)* |



H\&M Conscious Exclusive

* Opened until 31 Aug - 2018
** Opened in September- 2018


## Store count by brand

In the nine-month period, excluding franchise, the group opened 173 (247) stores and closed 99 (66) stores, i.e. a net increase of 74 (181) new stores. Via franchise partners 28 (22) stores were opened and $0(1)$ stores were closed. The group had $4,841(4,553)$ stores as of 31 August 2018, of which 247 (209) were operated by franchise partners.

|  | New Stores 2018 (net) |  | Total No of stores |  |
| :---: | :---: | :---: | :---: | :---: |
| Brand | Q3 | Nine months | 31 Aug - 2018 | 31 Aug-2017 |
| H\&M | 25 | 65 | 4,353 | 4,133 |
| COS | 8 | 24 | 255 | 215 |
| Monki | -1 | 0 | 119 | 115 |
| Weekday | 0 | 1 | 34 | 30 |
| \& Other Stories | 1 | 3 | 63 | 56 |
| Cheap Monday | 0 | -2 | 1 | 3 |
| ARKET | 3 | 7 | 12 | 1 |
| Afound | 3 | 3 | 3 | 0 |
| H\&M HOME* | 1 | 1 | 1 | 0 |
| Total | 40 | 102 | 4,841 | 4,553 |

* Concept stores, H\&M HOME is included with 345 shop-in-shop in H\&M stores


## Store count by region

|  | New Stor | 018 (net) | Total No of stores |  |
| :---: | :---: | :---: | :---: | :---: |
| Region | Q3 | Nine months | 31 Aug - 2018 | 31 Aug - 2017 |
| Europe \& Africa | -6 | 0 | 3,008 | 2,924 |
| Asia \& Oceania | 25 | 69 | 1,115 | 986 |
| North \& South America | 21 | 33 | 718 | 643 |
| Total | 40 | 102 | 4,841 | 4,553 |

## Tax

The US tax reform (Tax Cuts \& Jobs Act) was enacted in December 2017. For H\&M this meant that deferred tax liabilities and deferred tax claims assignable to H\&M's US subsidiary were remeasured during the first quarter 2018. The group had one-off positive tax income of SEK 418 m in the nine-month period as a result of this remeasurement. Cash flow was not affected by this one-off effect.
The H\&M group's tax rate for the 2017/2018 financial year is expected to be approximately 22.0 - 23.0 percent excluding the one-off effect described above. In the first, second and third quarters of 2018 a tax rate of 23.0 percent will be used to calculate tax expense on the result of each quarter. The outcome of the tax rate for the year depends on the results of the group's various companies and the corporate tax rates in each country.

## Financing

As of 31 August 2018, the group had SEK $14,309 \mathrm{~m}(3,503)$ in loans from credit institutions with a term of up to 12 months as well as SEK $1,064 \mathrm{~m}(0)$ in loans from credit institutions with a term of up to 24 months.

As previously communicated, during the first quarter 2017 the H\&M group signed a five-year revolving credit facility (RCF) of EUR 700 m . The RCF has not yet been drawn down.

Net debt in relation to EBITDA amounted to 0.1.
The strong credit profile of the H\&M group enables cost-effective financing. To increase financing flexibility and cost-effectiveness, the group continuously reviews opportunities to complement this with other sources of funding on the credit market.

## Accounting principles

The group applies International Financial Reporting Standards (IFRS) as adopted by the EU. This report has been prepared according to IAS 34 Interim Financial Reporting as well as the Swedish Annual Accounts Act.

The accounting principles and calculation methods applied in this report are unchanged from those used in the preparation of the annual report and consolidated financial statements for 2017 which are described in Note 1-Accounting principles.

H \& M Hennes \& Mauritz AB’s financial instruments consist of accounts receivable, other receivables, cash and cash equivalents, accounts payable, accrued trade payables, interestbearing securities and currency derivatives. Currency derivatives are measured at fair value based on input data corresponding to level 2 of IFRS 13. As of 31 August 2018, forward contracts with a positive market value amount to $\operatorname{SEK} 712 \mathrm{~m}(1,344)$, which is reported under other current receivables. Forward contracts with a negative market value amount to SEK $1,202 \mathrm{~m}$ (685), which is reported under other current liabilities. Other financial assets and liabilities have short terms. It is therefore judged that the fair values of these financial instruments are approximately equal to their book values.
The parent company applies the Swedish Annual Accounts Act and the Swedish Financial Reporting Board's recommendation RFR 2 Accounting for Legal Entities, which essentially involves applying IFRS. In accordance with RFR 2, the parent company does not apply IAS 39 to the measurement of financial instruments; nor does it capitalise development expenditure.

For definitions see the annual report and consolidated accounts for 2017.

## Risks and uncertainties

A number of factors may affect the H\&M group's result and business. Many of these can be dealt with through internal routines, while certain others are affected more by external influences. There are risks and uncertainties for the H\&M group related to the major shift within the industry, fashion, weather conditions, macroeconomic and geopolitical changes, sustainability issues, foreign currency, cyber-attacks, tax and different regulations but also in connection with expansion into new markets, the launch of new concepts and how the brand is managed.
For a more detailed description of risks and uncertainties, refer to the administration report and to note 2 in the annual report and consolidated accounts for 2017.

## Calendar

17 December 2018

31 January 2019
15 March 2019

29 March 2019
7 May 2019
27 June 2019

Sales development in fourth quarter, 1 Sep 2018-30 November 2018

Full-year report, 1 Dec 2017-30 Nov 2018
Sales development in first quarter, 1 Dec 2018-28 Feb 2019
Three-month report, 1 Dec 2018-28 Feb 2019
Annual general meeting
Six-month report, 1 Dec 2018-31 May 2019

Stockholm, 26 September 2018
Board of Directors

## Telephone conference in conjunction with the nine-month report

The nine-month report, 1 December 2017-31 August 2018, will be published at 8:00 CET on 27 September 2018. A telephone conference for the financial market and media will be held in English the same day at 9:00 CET when CEO Karl-Johan Persson, CFO Jyrki Tervonen and Head of IR Nils Vinge will participate.

Participants for the telephone conference are kindly asked to register at:
http://emea.directeventreg.com/registration/9314879

For interview requests with CEO Karl-Johan Persson and Head of IR Nils Vinge in conjunction with the nine-month report please contact:

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## Review report

H \& M Hennes \& Mauritz AB (publ), corporate identity number 556042-7220

## Introduction

We have reviewed the interim report for H \& M Hennes \& Mauritz AB (publ) as of 31 August 2018 and for the nine-month period which ended on this date. It is the responsibility of the Board of Directors and the Chief Executive Officer to prepare and present this interim report in accordance with IAS 34 and the Swedish Annual Accounts Act. Our responsibility is to express an opinion on this interim report based on our review.

## Focus and scope of review

We conducted our review in accordance with the International Standard on Review Engagements (ISRE 2410), Review of Interim Financial Information Performed by the Independent Auditor of the Entity. A review consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review has a different focus and is substantially less in scope compared with the focus and scope of an audit conducted in accordance with the International Standards on Auditing and the generally accepted auditing practices.
The procedures performed in a review do not enable us to obtain a level of assurance that would make us aware of all significant matters that might be identified in an audit. Therefore, the opinion expressed based on a review does not provide the same level of assurance as an opinion expressed on the basis of an audit.

## Conclusion

On the basis of our review, nothing has come to our attention that causes us to believe that the interim report, in all material aspects, was not prepared in accordance with IAS 34 and the Swedish Annual Accounts Act in the case of the group and in accordance with the Annual Accounts Act in the case of the parent company.

Stockholm, 26 September 2018

Ernst \& Young AB
Åsa Lundvall
Authorised Public Accountant

## GROUP INCOME STATEMENT IN SUMMARY (SEK m)

|  | $\begin{array}{r} \text { Q3 } \\ 2018 \end{array}$ | $\begin{array}{r} \text { Q3 } \\ 2017 \end{array}$ | Nine months $2018$ | Nine months 2017 | 1 Dec 2016- <br> 30 Nov 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales including VAT | 64,800 | 59,383 | 178,817 | 173,290 | 231,771 |
| Sales excluding VAT | 55,821 | 51,229 | 153,986 | 149,597 | 200,004 |
| Cost of goods sold | -27,730 | -24,879 | -73,691 | -69,436 | -91,914 |
| GROSS PROFIT | 28,091 | 26,350 | 80,295 | 80,161 | 108,090 |
| Gross margin, \% | 50.3 | 51.4 | 52.1 | 53.6 | 54.0 |
| Selling expenses | -22,192 | -19,756 | -63,263 | -59,233 | -80,427 |
| Administrative expenses | -1,923 | -1,655 | -5,841 | -5,180 | -7,094 |
| OPERATING PROFIT | 3,976 | 4,939 | 11,191 | 15,748 | 20,569 |
| Operating margin, \% | 7.1 | 9.6 | 7.3 | 10.5 | 10.3 |
| Net financial items | 36 | 77 | 96 | 188 | 240 |
| PROFIT AFTER FINANCIAL ITEMS | 4,012 | 5,016 | 11,287 | 15,936 | 20,809 |
| Tax | -913 | -1,179 | -2,178 | -3,745 | -4,625 |
| PROFIT FOR THE PERIOD | 3,099 | 3,837 | 9,109 | 12,191 | 16,184 |

All profit for the year is attributable to the shareholders of the parent company H \& M Hennes \& Mauritz AB.

| Earnings per share, SEK* | 1.87 | 2.32 | 5.50 | 7.37 | 9.78 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Number of shares, thousands* | $1,655,072$ | $1,655,072$ | $1,655,072$ | $1,655,072$ | $1,655,072$ |
| Depreciation, total | 2,378 | 2,073 | 7,081 | 6,324 | 8,488 |
| of which cost of goods sold | 133 | 173 | 420 | 551 | 736 |
| of which selling expenses | 2,113 | 1,760 | 6,243 | 5,347 | 7,175 |
| of which administrative expenses | 132 | 140 | 418 | 426 | 577 |

* Before and after dilution.

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (SEK m)

|  | Q3 | Q3 | Nine months | Nine months | 1Dec 2016- |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2018 | 2017 | 30 Nov 2017 |
| PROFIT FOR THE PERIOD | 3,099 | 3,837 | 9,109 | 12,191 | 16,184 |
| Other comprehensive income |  |  |  |  |  |
| Items that are or may be reclassified to profit or loss |  |  |  |  |  |
| Translation differences | 353 | -2,748 | 2,374 | $-3,581$ | -1,496 |
| Change in hedging reserves | -405 | 1,267 | -39 | 1,068 | -179 |
| Tax attributable to change in hedging reserves | 93 | -304 | 9 | -256 | 39 |
| Items that will not be classified to profit or loss |  |  |  |  |  |
| Remeasurement of defined benefit pension plans | - | - | - | - | 78 |
| Tax related to the above remeasurement | - | - | - | - | -19 |
| OTHER COMPREHENSIVE INCOME | 41 | -1,785 | 2,344 | -2,769 | -1,577 |
| TOTAL COMPREHENSIVE INCOME FOR THE PERIOD | 3,140 | 2,052 | 11,453 | 9,422 | 14,607 |

All comprehensive income is attributable to the shareholders of the parent company H \& M Hennes \& Mauritz AB .

## GROUP BALANCE SHEET IN SUMMARY (SEK m)

| ASSETS | 31 Aug-2018 | 31 Aug - 2017 | 30 Nov 2017 |
| :---: | :---: | :---: | :---: |
| Fixed assets |  |  |  |
| Intangible fixed assets | 8,625 | 6,572 | 7,043 |
| Property, plant and equipment | 42,234 | 36,926 | 39,818 |
| Other fixed assets | 3,595 | 3,657 | 3,955 |
|  | 54,454 | 47,155 | 50,816 |
| Current assets |  |  |  |
| Stock-in-trade | 38,719 | 33,583 | 33,712 |
| Current receivables | 11,431 | 9,708 | 12,316 |
| Cash and cash equivalents | 13,963 | 9,665 | 9,718 |
|  | 64,113 | 52,956 | 55,746 |
| TOTAL ASSETS | 118,567 | 100,111 | 106,562 |
| EQUITY AND LIABILITIES |  |  |  |
| Equity | 55,029 | 54,521 | 59,713 |
| Long-term liabilities* | 6,130 | 5,951 | 6,126 |
| Current liabilities** | 57,408 | 39,639 | 40,723 |
| TOTAL EQUITY AND LIABILITIES | 118,567 | 100,111 | 106,562 |

* Interest-bearing long-term liabilities amounts to SEK $1,933 \mathrm{~m}$ (814).
** Interest-bearing current liabilities amounts to SEK 14,442 m ( 3,597 ).


## CHANGE IN GROUP EQUITY IN SUMMARY (SEK m)

|  | 31 Aug - 2018 | 31 Aug - 2017 | 30 Nov 2017 |
| :---: | :---: | :---: | :---: |
| Shareholders' equity at the beginning of the period | 59,713 | 61,236 | 61,236 |
| Adjustment of opening balance* | - | 7 | 7 |
| Total comprehensive income for the period | 11,453 | 9,422 | 14,607 |
| Dividend | -16,137 | -16,137 | -16,137 |
| Shareholders' equity at the end of the period | 55,029 | 54,528 | 59,713 |

## GROUP CASH FLOW STATEMENT (SEK m)

|  | Nine months 2018 | Nine months 2017 |
| :---: | :---: | :---: |
| Current operations |  |  |
| Profit after financial items* | 11,287 | 15,936 |
| Provisions for pensions | 63 | 66 |
| Depreciation | 7,081 | 6,324 |
| Tax paid | -1,385 | -3,545 |
| Other | 37 | -29 |
| Cash flow from current operations before changes in working capital | 17,083 | 18,752 |
| Cash flow from changes in working capital |  |  |
| Current receivables | -798 | -509 |
| Stock-in-trade | -4,295 | -2,822 |
| Current liabilities | 2,930 | 818 |
| CASH FLOW FROM CURRENT OPERATIONS | 14,920 | 16,239 |
| Investment activities |  |  |
| Investment in intangible fixed assets | -2,083 | -1,596 |
| Investment in tangible fixed assets | -6,422 | -7,015 |
| Other investments | -201 | -49 |
| CASH FLOW FROM INVESTMENT ACTIVITIES | -8,706 | -8,660 |
| Financing activities |  |  |
| Change in interest-bearing liabilities | 5,535 | 1,391 |
| Dividend | -8,110 | -8,110 |
| CASH FLOW FROM FINANCING ACTIVITIES | -2,575 | -6,719 |
| CASH FLOW FOR THE PERIOD | 3,639 | 860 |
| Cash and cash equivalents at beginning of the financial year | 9,718 | 9,446 |
| Cash flow for the period | 3,639 | 860 |
| Exchange rate effect | 606 | -641 |
| Cash and cash equivalents at end of the period** | 13,963 | 9,665 |

* Interest paid for the group amounts to SEK 62 m (17).
${ }^{* *}$ Cash and cash equivalents and short-term investments at the end of the period amounted to SEK $13,963 \mathrm{~m}(9,665)$.

SALES INCLUDING VAT BY MARKET AND NUMBER OF STORES
Q3, 1 June - 31 August

| Market | Q3-2018 | Q3-2017 | Change in \% |  | $31 \text { Aug - } 18$ | Q3-2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SEK m | SEK m | SEK | Local currency | No. of stores | New <br> stores | Closed stores |
| Sweden | 2,821 | 2,619 | 8 | 8 | 168 | 4 | 3 |
| Norway | 1,801 | 1,698 | 6 | 1 | 128 |  |  |
| Denmark | 1,632 | 1,414 | 15 | 8 | 106 | 2 | 5 |
| UK | 4,330 | 3,726 | 16 | 9 | 294 | 4 | 1 |
| Switzerland | 1,461 | 1,521 | -4 | -7 | 98 | 1 |  |
| Germany | 9,851 | 8,748 | 13 | 6 | 458 | 2 | 5 |
| Netherlands | 2,038 | 1,873 | 9 | 3 | 143 | 2 | 4 |
| Belgium | 1,231 | 1,181 | 4 | -3 | 97 |  | 2 |
| Austria | 1,490 | 1,347 | 11 | 4 | 86 |  |  |
| Luxembourg | 120 | 120 | 0 | -7 | 10 |  |  |
| Finland | 819 | 768 | 7 | 0 | 64 |  |  |
| France | 3,749 | 3,752 | 0 | -7 | 240 | 1 | 2 |
| USA | 6,869 | 7,198 | -5 | -10 | 559 | 18 | 5 |
| Spain | 2,490 | 2,265 | 10 | 3 | 173 |  | 1 |
| Poland | 1,813 | 1,454 | 25 | 18 | 182 |  |  |
| Czech Republic | 503 | 424 | 19 | 9 | 52 |  |  |
| Portugal | 405 | 369 | 10 | 3 | 31 |  | 1 |
| Italy | 2,319 | 2,301 | 1 | -6 | 175 |  | 1 |
| Canada | 1,462 | 1,336 | 9 | 6 | 93 | 2 |  |
| Slovenia | 166 | 145 | 14 | 7 | 12 |  |  |
| Ireland | 351 | 291 | 21 | 13 | 24 |  |  |
| Hungary | 530 | 460 | 15 | 13 | 46 |  |  |
| Slovakia | 229 | 190 | 21 | 12 | 24 |  |  |
| Greece | 552 | 525 | 5 | -2 | 35 |  |  |
| China | 3,225 | 2,660 | 21 | 13 | 522 | 11 | 3 |
| Hong Kong | 363 | 386 | -6 | -12 | 28 |  |  |
| Japan | 1,218 | 1,133 | 8 | 2 | 87 | 3 | 1 |
| Russia | 2,015 | 1,671 | 21 | 24 | 137 | 1 |  |
| South Korea | 593 | 494 | 20 | 11 | 44 |  |  |
| Turkey | 851 | 923 | -8 | 21 | 68 |  |  |
| Romania | 705 | 630 | 12 | 7 | 56 |  |  |
| Croatia | 229 | 225 | 2 | -5 | 15 |  |  |
| Singapore | 216 | 239 | -10 | -16 | 11 |  |  |
| Bulgaria | 202 | 199 | 2 | -4 | 20 |  |  |
| Latvia | 127 | 118 | 8 | 1 | 8 |  |  |
| Malaysia | 321 | 300 | 7 | -5 | 46 | 2 |  |
| Mexico | 844 | 608 | 39 | 41 | 43 | 5 |  |
| Chile | 384 | 314 | 22 | 15 | 8 |  |  |
| Lithuania | 123 | 112 | 10 | 2 | 9 |  |  |
| Serbia | 123 | 109 | 13 | 3 | 13 |  |  |
| Estonia | 138 | 131 | 5 | -1 | 11 |  |  |
| Australia | 652 | 637 | 2 | 1 | 37 | 2 |  |
| Philippines | 278 | 236 | 18 | 17 | 34 | 1 |  |
| Taiwan | 155 | 183 | -15 | -20 | 12 |  |  |
| Peru | 248 | 238 | 4 | 1 | 9 | 1 |  |
| Macau | 28 | 31 | -10 | -11 | 2 |  |  |
| India | 428 | 288 | 49 | 49 | 34 | 2 |  |
| South Africa | 230 | 206 | 12 | 9 | 19 | 1 |  |
| Puerto Rico | 28 | 27 | 4 | -3 | 2 |  |  |
| Cyprus | 23 | 22 | 5 | -1 | 1 |  |  |
| New Zealand | 70 | 34 | 106 | 104 | 4 | 1 |  |
| Kazakhstan | 66 | 77 | -14 | -8 | 3 |  |  |
| Colombia | 137 | 91 | 51 | 47 | 4 |  |  |
| Iceland | 60 | 13 | 362 | 343 | 2 |  |  |
| Vietnam | 69 |  |  |  | 4 | 1 |  |
| Georgia | 36 |  |  |  | 2 |  |  |
| Ukraine | 13 |  |  |  | 1 | 1 |  |
| Franchise | 1,570 | 1,323 | 19 | 12 | 247 | 6 |  |
| Total | 64,800 | 59,383 | 9 | 4 | 4,841 | 74 | 34 |

SALES INCLUDING VAT BY MARKET AND NUMBER OF STORES
Nine months, 1 December - 31 August

| Market | $\frac{2018}{\text { SEK m }}$ | $\frac{2017}{\text { SEK m }}$ | Change in \% |  | $\frac{31 \text { Aug - } 18}{\text { No. of stores }}$ | Nine months |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | SEK | Local currency |  | New stores | Closed stores |
| Sweden | 7,839 | 7,626 | 3 | 3 | 168 | 4 | 8 |
| Norway | 4,697 | 4,640 | 1 | 0 | 128 |  |  |
| Denmark | 4,656 | 4,263 | 9 | 4 | 106 | 3 | 7 |
| UK | 11,616 | 10,876 | 7 | 4 | 294 | 11 | 9 |
| Switzerland | 4,082 | 4,554 | -10 | -9 | 98 | 1 | 3 |
| Germany | 28,115 | 27,310 | 3 | -2 | 458 | 6 | 11 |
| Netherlands | 5,744 | 5,549 | 4 | -1 | 143 | 8 | 10 |
| Belgium | 3,441 | 3,423 | 1 | -5 | 97 | 4 | 4 |
| Austria | 4,274 | 4,086 | 5 | 0 | 86 |  |  |
| Luxembourg | 339 | 349 | -3 | -8 | 10 |  |  |
| Finland | 2,264 | 2,159 | 5 | 0 | 64 | 2 | 2 |
| France | 9,998 | 10,337 | -3 | -9 | 240 | 7 | 7 |
| USA | 18,895 | 21,005 | -10 | -7 | 559 | 31 | 8 |
| Spain | 6,494 | 6,159 | 5 | 0 | 173 | 2 | 4 |
| Poland | 4,826 | 3,995 | 21 | 13 | 182 | 7 |  |
| Czech Republic | 1,399 | 1,177 | 19 | 8 | 52 | 3 | 1 |
| Portugal | 1,070 | 1,006 | 6 | 1 | 31 |  | 1 |
| Italy | 6,724 | 6,771 | -1 | -6 | 175 | 4 | 4 |
| Canada | 3,622 | 3,546 | 2 | 3 | 93 | 4 | 2 |
| Slovenia | 433 | 405 | 7 | 1 | 12 |  | 1 |
| Ireland | 959 | 845 | 13 | 8 | 24 |  |  |
| Hungary | 1,505 | 1,294 | 16 | 13 | 46 | 1 |  |
| Slovakia | 648 | 538 | 20 | 14 | 24 | 2 |  |
| Greece | 1,546 | 1,438 | 8 | 2 | 35 |  |  |
| China | 9,031 | 8,389 | 8 | 5 | 522 | 25 | 9 |
| Hong Kong | 1,134 | 1,321 | -14 | -11 | 28 | 1 | 1 |
| Japan | 3,527 | 3,570 | -1 | 0 | 87 | 7 | 2 |
| Russia | 4,954 | 4,313 | 15 | 22 | 137 | 3 |  |
| South Korea | 1,584 | 1,498 | 6 | 4 | 44 | 3 |  |
| Turkey | 2,306 | 2,383 | -3 | 19 | 68 | 1 | 3 |
| Romania | 1,961 | 1,720 | 14 | 11 | 56 |  |  |
| Croatia | 639 | 617 | 4 | -2 | 15 |  |  |
| Singapore | 652 | 751 | -13 | -14 | 11 |  | 2 |
| Bulgaria | 545 | 506 | 8 | 3 | 20 |  |  |
| Latvia | 319 | 296 | 8 | 2 | 8 |  |  |
| Malaysia | 933 | 925 | 1 | -5 | 46 | 2 |  |
| Mexico | 2,358 | 1,670 | 41 | 45 | 43 | 6 |  |
| Chile | 1,300 | 1,060 | 23 | 21 | 8 |  |  |
| Lithuania | 315 | 297 | 6 | 0 | 9 |  |  |
| Serbia | 355 | 302 | 18 | 8 | 13 | 1 |  |
| Estonia | 347 | 316 | 10 | 4 | 11 | 1 |  |
| Australia | 1,869 | 2,010 | -7 | -5 | 37 | 5 |  |
| Philippines | 860 | 793 | 8 | 17 | 34 | 2 |  |
| Taiwan | 499 | 611 | -18 | -18 | 12 |  |  |
| Peru | 680 | 683 | 0 | 3 | 9 | 1 |  |
| Macau | 90 | 106 | -15 | -9 | 2 |  |  |
| India | 1,124 | 874 | 29 | 34 | 34 | 7 |  |
| South Africa | 747 | 684 | 9 | 8 | 19 | 2 |  |
| Puerto Rico | 60 | 89 | -33 | -31 | 2 |  |  |
| Cyprus | 68 | 70 | -3 | -9 | 1 |  |  |
| New Zealand | 216 | 129 | 67 | 75 | 4 | 1 |  |
| Kazakhstan | 171 | 121 | 41 | 53 | 3 |  |  |
| Colombia | 357 | 129 | 177 | 181 | 4 | 1 |  |
| Iceland | 176 | 13 | 1,254 | 1,216 | 2 |  |  |
| Vietnam | 196 |  |  |  | 4 | 2 |  |
| Georgia | 85 |  |  |  | 2 | 1 |  |
| Ukraine | 13 |  |  |  | 1 | 1 |  |
| Franchise | 4,160 | 3,693 | 13 | 16 | 247 | 28 |  |
| Total | 178,817 | 173,290 | 3 | 1 | 4,841 | 201 | 99 |

## FIVE YEAR SUMMARY

## Nine months, 1 December - 31 August

|  | 2014 | 2015 | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales including VAT, SEK m | 126,964 | 153,444 | 161,767 | 173,290 | 178,817 |
| Sales excluding VAT, SEK m | 108,775 | 132,167 | 139,547 | 149,597 | 153,986 |
| Change sales excl. VAT from previous year in SEK, \% | 18 | 22 | 6 | 7 | 3 |
| Change sales excl. VAT previous year in local currencies, \% | 15 | 12 | 8 | 4 | 1 |
| Operating profit, SEK m | 17,852 | 19,858 | 16,469 | 15,748 | 11,191 |
| Operating margin, \% | 16.4 | 15.0 | 11.8 | 10.5 | 7.3 |
| Depreciations for the period, SEK m | 3,709 | 4,708 | 5,535 | 6,324 | 7,081 |
| Profit after financial items, SEK m | 18,096 | 20,094 | 16,630 | 15,936 | 11,287 |
| Profit after tax, SEK m | 13,754 | 15,372 | 12,722 | 12,191 | 9,109 |
| Cash and cash equivalents and short-term investments, SEK m | 13,451 | 10,963 | 8,680 | 9,665 | 13,963 |
| Stock-in-trade, SEK m | 17,940 | 25,205** | 31,231** | 33,583** | 38,719** |
| Equity, SEK m | 44,576 | 52,030 | 54,146 | 54,521 | 55,029 |
| Number of shares, thousands* | 1,655,072 | 1,655,072 | 1,655,072 | 1,655,072 | 1,655,072 |
| Earnings per share, SEK* | 8.31 | 9.29 | 7.69 | 7.37 | 5.50 |
| Equity per share, SEK* | 26.93 | 31.44 | 32.72 | 32.94 | 33.25 |
| Cash flow from current operations |  |  |  |  |  |
| per share, SEK* | 10.88 | 10.76 | 10.60 | 9.81 | 9.01 |
| Share of risk-bearing capital, \% | 70.2 | 68.5 | 63.6 | 59.6 | 50.0 |
| Equity/assets ratio, \% | 65.8 | 64.2 | 59.3 | 54.5 | 46.4 |
| Total number of stores | 3,341 | 3,675 | 4,135 | 4,553 | 4,841 |
| Rolling twelve months |  |  |  |  |  |
| Earnings per share, SEK* | 11.66 | 13.05 | 11.03 | 10.94 | 7.92 |
| Return on equity, \% | 46.1 | 44.7 | 34.4 | 33.3 | 23.9 |
| Return on capital employed, \% | 60.0 | 57.3 | 42.9 | 39.8 | 25.0 |

* Before and after dilution.
** The booked value of stock-in-trade for 2015-2018 is approximately 5 percent higher than previous years as a result of improved invoicing processes. Accounts payable have increased with the corresponding amount.

For definitions of key figures see the annual report

## SEGMENT REPORTING (SEK m)

|  | Nine months 2018 | Nine months 2017 |
| :---: | :---: | :---: |
| Asia and Oceania |  |  |
| External net sales | 23,382 | 22,376 |
| Operating profit | 194 | 403 |
| Operating margin, \% | 0.8 | 1.8 |
| Europe and Africa |  |  |
| External net sales | 105,431 | 101,056 |
| Operating profit | 2,330 | 622 |
| Operating margin, \% | 2.2 | 0.6 |
| North and South America |  |  |
| External net sales | 25,173 | 26,165 |
| Operating profit | -269 | -127 |
| Operating margin, \% | -1.1 | -0.5 |
| Group Functions |  |  |
| Net sales to other segments | 46,756 | 56,287 |
| Operating profit | 8,936 | 14,850 |
| Eliminations |  |  |
| Net sales to other segments | -46,756 | -56,287 |
| Total |  |  |
| External net sales | 153,986 | 149,597 |
| Operating profit | 11,191 | 15,748 |
| Operating margin, \% | 7.3 | 10.5 |

PARENT COMPANY INCOME STATEMENT IN SUMMARY (SEK m)

|  | $\begin{array}{r} \text { Q3 } \\ 2018 \end{array}$ | $\begin{array}{r} \text { Q3 } \\ 2017 \end{array}$ | Nine months 2018 | Nine months $2017$ | 1 Dec 201630 Nov 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| External sales excluding VAT | 6 | 5 | 16 | 9 | 13 |
| Internal sales excluding VAT* | 1,070 | 961 | 3,085 | 3,005 | 4,069 |
| GROSS PROFIT | 1,076 | 966 | 3,101 | 3,014 | 4,082 |
| Administrative expenses | -35 | -45 | -124 | -134 | -158 |
| OPERATING PROFIT | 1,041 | 921 | 2,977 | 2,880 | 3,924 |
| Net financial items** | 1,494 | 327 | 3,807 | 2,946 | 12,931 |
| PROFIT AFTER FINANCIAL ITEMS | 2,535 | 1,248 | 6,784 | 5,826 | 16,855 |
| Year-end appropriations | - | - | - | - | -328 |
| Tax | -232 | -185 | -675 | -609 | -773 |
| PROFIT FOR THE PERIOD | 2,303 | 1,063 | 6,109 | 5,217 | 15,754 |

* Internal sales in the quarter consists of royalty of SEK $1,066 \mathrm{~m}$ (959) and other SEK 4 m (2) received from group companies and for the nine-month period of royalty of SEK $3,076 \mathrm{~m}(2,932)$ and other SEK $8 \mathrm{~m}(73)$.
** Dividend income from subsidiaries in the quarter consists of SEK $1,483 \mathrm{~m}(409)$ and in the nine-month period of SEK $3,717 \mathrm{~m}(3,059)$.


## PARENT COMPANY STATEMENT OF COMPREHENSIVE INCOME (SEK m)

|  | $\begin{array}{r} \text { Q3 } \\ 2018 \end{array}$ | $\begin{array}{r} \text { Q3 } \\ 2017 \end{array}$ | Nine months 2018 | Nine months $2017$ | $\begin{array}{r} 1 \text { Dec 2016- } \\ 30 \text { Nov } 2017 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| PROFIT FOR THE PERIOD | 2,303 | 1,063 | 6,109 | 5,217 | 15,754 |
| Other comprehensive income |  |  |  |  |  |
| Items that have not been and will not be reclassified to profit or loss |  |  |  |  |  |
| Remeasurement of defined benefit pension plans | - | - | - | - | -1 |
| Tax related to the above remeasurement | - | - | - | - | 0 |
| OTHER COMPREHENSIVE INCOME | - | - | - | - | -1 |
| TOTAL COMPREHENSIVE INCOME FOR THE PERIOD | 2,303 | 1,063 | 6,109 | 5,217 | 15,753 |

## PARENT COMPANY BALANCE SHEET IN SUMMARY (SEK m)

|  | 31 Aug - 2018 | 31 Aug - 2017 | 30 Nov 2017 |
| :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |
| Fixed assets |  |  |  |
| Property, plant and equipment | 307 | 388 | 367 |
| Financial fixed assets | 1,828 | 1,467 | 1,627 |
|  | 2,135 | 1,855 | 1,994 |
| Current assets |  |  |  |
| Current receivables | 23,548 | 13,348 | 19,312 |
| Cash and cash equivalents | 348 | 88 | 133 |
|  | 23,896 | 13,436 | 19,445 |
| TOTAL ASSETS | 26,031 | 15,291 | 21,439 |
| EQUITY AND LIABILITIES |  |  |  |
| Equity | 6,450 | 5,937 | 16,478 |
| Untaxed reserves | 417 | 429 | 417 |
| Long-term liabilities* | 182 | 191 | 182 |
| Current liabilities** | 18,982 | 8,734 | 4,362 |
| TOTAL EQUITY AND LIABILITIES | 26,031 | 15,291 | 21,439 |

[^0]
[^0]:    * Relates to provisions for pensions.
    ** Interest-bearing current liabilities amounts to SEK 10,000 m (0). Dividend to be paid amounts to SEK 8,027 m (8,027).

